State of Alaska FY2008 Governor's Operating Budget

Department of Military and Veterans Affairs
Performance Measures

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Department of Military and Veterans Affairs

Mission

To provide military forces to accomplish military missions in the state or around the world; provide homeland security and defense; emergency response; veterans' services; and youth military training and education.

Core Services

Alaska Army National Guard organizes, mans, equips and trains quality units to conduct tactical and stability support operations in support of worldwide U.S. Army requirements and State of Alaska emergency missions.

Alaska Air National Guard is a full-spectrum, combat ready aerospace force poised to respond in times of state, national and global need.

Alaska Military Youth Academy Programs provide three important core services to the citizens of Alaska. Behavior Modification: ChalleNGe program graduates must demonstrate leadership and maturity, be physically fit, emotionally stable and have a desire to be productive members of our society. Education: Academic education is provided as a core component of the ChalleNGe program. Placement: ChalleNGe program graduates are placed in school or work and have realistic plans for their futures, which they are committed to follow. The STARBASE Program is a catalyst in the education of Alaskan students by increasing performance and improving attitudes in the areas of science and technology.

Homeland Security and Emergency Management Division is charged with coordinating the protection of lives and property from terrorism and all other hazards through effective mitigation, crisis management preparedness, response and recovery activities.

Alaska Statewide Emergency Communications is charged with promoting, facilitating and implementing information management advancements statewide through interoperable communication practices and application of advanced technologies.

National Guard Counter Drug Support Program assists law enforcement agencies in the eradication of drug use through training and enforcement operations.

State Active Duty Medevac Operations Program provides expedient rural emergency medical transport of Alaska's citizens to Alaska's Native Health Organizations medical facilities for emergency treatment.

Alaska National Guard Educational Benefits provides much needed educational benefits to Alaska's military population and promotes quality units as well as encourages enlistment and retention of the State's citizens.

Alaska State Defense Force maintains a prepared and trained mobilized police unit readily available to Alaska residents during times of emergency response.

Alaska State Veterans' Affairs develops and sustains statewide veterans' advocacy programs for retired military Alaska residents.

State Emergency Response Commission is a team of local government participants throughout Alaska responsible for the planning and promotion of emergency response preparedness activities within their Alaskan localities.

Alaska National Guard Retirement and Benefits provides the annual appropriation to the National Guard and Naval Militia Retirement System for purposes of paying retired Alaskan veterans their earned retirement and health benefits.

Local Emergency Planning Committees (LEPCs) are responsible for planning, training and exercise activities for oil and hazardous substance releases and keeping their communities informed of oil and hazardous material locations within their jurisdictions. In addition, LEPCs are involved with other all-hazard planning, training and exercise activities

with their local jurisdictions.

Alaska Naval Militia maintains a prepared and trained militia available for responses to State of Alaska emergencies and disasters.

Regimental Elders Program promotes and encourages native resident participation in National Guard programs throughout rural Alaska.

End Results	Strategies to Achieve Results
A: Strengthen Alaska's National Guard and Homeland Security infrastructure, preparedness and response capabilities for the protection of Alaska's citizens.	A1: Increase the strength of Alaska National Guard and Homeland Security preparedness and response capabilities.
<u>Target #1:</u> 100% of the 31 eligible jurisdictions completing their exercise per the State's Three Year Exercise Plan 2003 - 2006.	Target #1: 1850 Army Guardsmen assigned Measure #1: # of assigned personnel
Measure #1: Percentage of jurisdictions meeting the requirements of the State's Three Year Exercise Plan.	Target #2: 2150 Air Guardsmen assigned Measure #2: # of assigned personnel
	Target #3: To maintain a Training Measure of T-3 Measure #3: Quarterly Unit Status Report Rating
	Target #4: 10 communities demonstrate increased resistance (mitigation) to terrorism or disaster events. Measure #4: Number of communities demonstrating increased resistance to terrorism or disaster events.
	Target #5: 20 infrastructure components increase resistance (mitigation) to terrorism or disaster events. Measure #5: Number of infrastructure components demonstrating increased resistance to terrorism or disaster events.
End Results	Strategies to Achieve Results
B: Expand educational and career opportunities for Alaska's youth through the Alaska Military Youth Academy.	B1: Maximize academic performance, provide job placement assistance, and increase enrollment through the Alaska Military Youth Academy.
Target #1: Increase the number of youth served statewide by 20% annually. Measure #1: Percent increase per year in the number of youth served.	Target #1: 70% of eligible students receive their GED or high school diploma upon completion of the post residential phase, one year after graduation. Measure #1: Percentage of eligible students who receive their GED or high school diploma upon completion of the post residential phase, one year after graduation.
	Target #2: 25% annual increase of the Interior Alaska applicants. Measure #2: Percent of annual increase of applicants from Interior Alaska.
	Target #3: 90% of students placed at graduation from the residential phase. Measure #3: Percent of students placed at graduation from the residential phase.

End Results	Strategies to Achieve Results
C: Veterans are supported in pursuit of benefits earned.	C1: Knowledge of programs and benefits to veterans is improved through direct contact.
Target #1: Benefits, in dollars, recovered for veterans (excluding educational benefits). Measure #1: Dollars recovered.	<u>Target #1:</u> Communicate knowledge of programs offered to veterans through written and verbal communications. <u>Measure #1:</u> Number of veterans served.
End Results	Strategies to Achieve Results
D: Requests for emergency response and recovery to disaster and terrorism prediction, threats and events are delivered.	D1: Improve emergency response to disaster and terrorism threats and events.
Target #1: 100% of emergency events are responded to directly or through coordination with multiple agencies. Measure #1: Percentage of emergency events requiring	Target #1: 90% of requests for emergency assistance will be responded to within 4 hours. Measure #1: % of requests responded to within 4 hours.
assistance responded to timely.	Target #2: 80% of disaster predictions and terrorism threats responded to within 1 hour. Measure #2: % of disaster predictions and terrorism threats responded to within 1 hour.

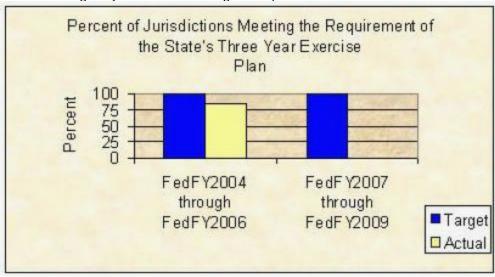
FY2008 Resources Allocated to Achieve Results			
FY2008 Department Budget: \$46,662,200	Personnel: Full time	294	
•	Part time	4	
	Total	298	

Performance Measure Detail

A: Result - Strengthen Alaska's National Guard and Homeland Security infrastructure, preparedness and response capabilities for the protection of Alaska's citizens.

Target #1:100% of the 31 eligible jurisdictions completing their exercise per the State's Three Year Exercise Plan 2003 - 2006.

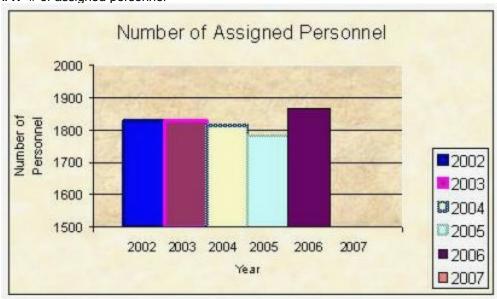
Measure #1: Percentage of jurisdictions meeting the requirements of the State's Three Year Exercise Plan.



Analysis of results and challenges: Twenty-six of 31 jurisdictions completed exercises for a 84% completion rate.

A1: Strategy - Increase the strength of Alaska National Guard and Homeland Security preparedness and response capabilities.

Target #1:1850 Army Guardsmen assigned **Measure #1:** # of assigned personnel

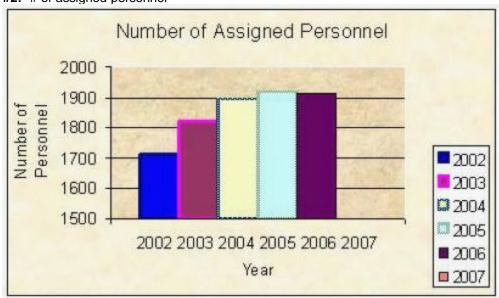


Number and Percent of Federally Authorized Army Guard Strength

Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Total
2002	1830	1817	1847	1823	84%
2003	1811	1823	1823	1868	87%
2004	1850	1812	1804	1790	83%
2005	1764	1767	1770	1834	83%
2006	1834	1844	1847	1951	85%
2007	1950	0	0	0	1950

Analysis of results and challenges: The Alaska Army National Guard strength maintenance program focuses on recruiting and retention to obtain strength goals. The process from FY2002 to FY2005 reflects actual numbers of assigned personnel. In FY2006, National Guard Bureau authorized strength is 2282 with an assignment target of 1951 equaling 85% of authorized.

Target #2:2150 Air Guardsmen assigned **Measure #2:** # of assigned personnel

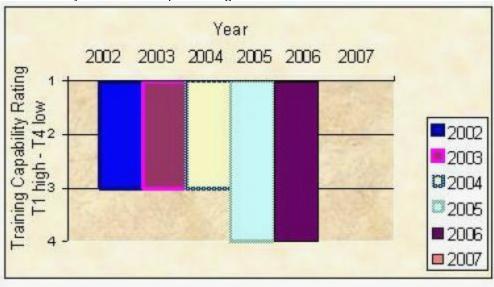


Number & Percent of Federally Authorized Air Guard Strength

Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Total
2002	1711	1708	1713	1720	91%
2003	1720	1841	1864	1863	89%
2004	1874	1898	1902	1907	88%
2005	1916	1930	1914	1919	90%
2006	1922	1922	1900	1898	84%
2007	0	0	0	0	0

Analysis of results and challenges: The Alaska Air National Guard strength maintenance program focuses on recruiting and retention to obtain strength goals. The progress from FY2002 to FY2006 reflects actual number of assigned personnel. Alaska is authorized 2255 personnel and as of June 30, 2006, we have 1898 assigned for an overall strength of 84.2%. The national assigned strength standard is 88%.

Target #3:To maintain a Training Measure of T-3 **Measure #3:** Quarterly Unit Status Report Rating

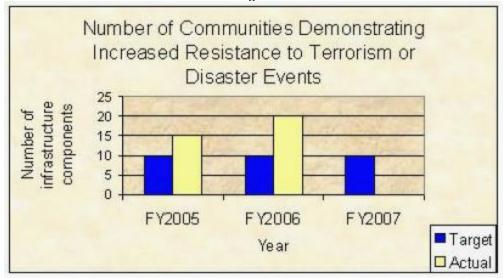


Training Capability Rating

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Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4
2002	3	3	3	3
2003	3	3	3	3
2004	3	4	3	3
2005	4	4	4	4
2006 2007	4	4	4	4
2007	4	0	0	0

Analysis of results and challenges: The Alaska Army Guard analyzes and evaluates the training proficiency of soldiers and units. A key data contributor for this measure is the unit status report and training evaluations (T-1 represents best trained, T-4 represents the need for additional training). Deployed soldiers have reduced Unit capabilities from T-3 to T-4.

Target #4:10 communities demonstrate increased resistance (mitigation) to terrorism or disaster events. **Measure #4:** Number of communities demonstrating increased resistance to terrorism or disaster events.



Analysis of results and challenges: FY06 - This target has been achieved. Year-to-date, 20.

1st Quarter FY06 – A flourish of activity in the first quarter by eleven communities to improve their resistance for a terrorism or disaster event. The majority of the actions came from participating in the 2005 Alaska Shield/Northern Edge statewide exercise. Communities were given an opportunity to test an integrated response to a wide variety of simulated emergencies across the entire state. In addition, vulnerability and risk assessments were conducted on cruise ship docks in Ketchikan, Skagway, and Juneau.

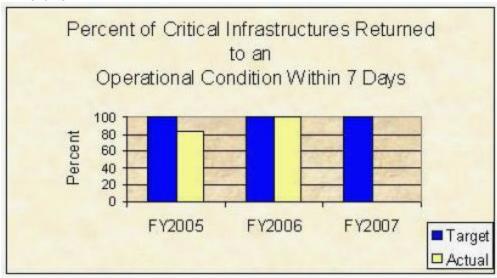
2nd Quarter FY06 – There was moderate activity in the second quarter by five communities to improve their resistance for a terrorism or disaster event. Four of the five communities held full scale exercises while the fifth community held a table top preparedness exercise.

3rd Quarter FY06 – There was light activity in the third quarter by only one additional community improving their resistance for a terrorism or disaster event. The City of Delta Junction completed a full scale exercise.

4th Quarter FY06 – There was moderate activity in the fourth quarter as three additional communities improved their resistance for a terrorism or disaster event. The City of Bethel completed a full scale exercise and the Cities of Valdez and Barrow completed security and vulnerability assessments.

FY05 - This target was achieved. 15 communities took action to improve their resistance for a terrorism or disaster event. Activities taken to increase awareness included: use of the State's Earthquake simulator, information displays on disaster preparedness, publishing information on volcanic ash fall mitigation, table-top exercises, training of two Community Emergency Response Teams, developing five community Mitigation Plans, and finalizing the State's All-Hazard Mitigation Plan. In addition, a statewide hazard vulnerability analysis was conducted using the Uniform Building Code (UBC) classifications for earthquakes, ravine flooding, avalanche, and permafrost. Results led to changes in the UBC to reduce losses from disaster events.

Target #5:20 infrastructure components increase resistance (mitigation) to terrorism or disaster events.Measure #5: Number of infrastructure components demonstrating increased resistance to terrorism or disaster events.



Analysis of results and challenges: FY06 - This target has been achieved. Year-to-date, 20.

1st Quarter FY06 – The training received in FY05 for the SVA Team has resulted in tremendous benefits. Eighteen infrastructure components have demonstrated an increased resistance towards a terrorism or disaster event. The cruise ship docks in Ketchikan, Skagway, and Juneau completed risk assessments of their facilities; the Flint Hills Refinery, Fairbanks Airport, Anchorage Ted Stevens International Airport, and the Port of Anchorage participated in the Alaska Shield/Northern Edge 2005 statewide exercise; and the SVA Team assisted 11 separate infrastructure sites in completing their Buffer Zone Protection Plans for submission to the

U.S. Office of Domestic Preparedness.

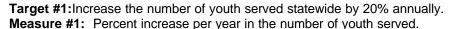
2nd Quarter FY06 - No additional infrastructure components to add.

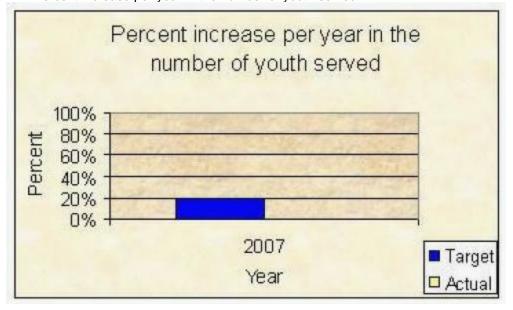
3rd Quarter FY06 – No additional infrastructure components to add.

4th Quarter FY06 – Two infrastructure components have demonstrated an increased resistance towards a terrorism or disaster event. The City of North Pole's water treatment plant and the City of Barrow's natural gas fields completed security and vulnerability assessments.

FY05 - This target was not achieved in FY05 due to the initial training for the Division's SVA Team. Nine infrastructure components demonstrated an increased resistance towards a terrorism or disaster event. Activities included: instructing University of Alaska Anchorage staff on how to conduct and analyze facilities for mitigation projects, conducted full vulnerability assessments on the Matanuska Susitna Borough, Matanuska Electric Association, Alaska Regional Hospital, and a partial assessment for the State Department of Fish and Game's Anchorage facility. The Division's Security Vulnerability Analysis (SVA) Team assisted the Federal Transportation Security Administration evaluation and assessment of the Alaska Railroad Corporation, completed a security and vulnerability assessment for the Flint Hills Refinery, provided technical assistance to Chugach Electric in completing their Buffer Zone Assessment Application, and performed an assessment of the State Telecommunications Facility (Alaska Land Mobile Radio Controller site) and Tudor Tower.

B: Result - Expand educational and career opportunities for Alaska's youth through the Alaska Military Youth Academy.



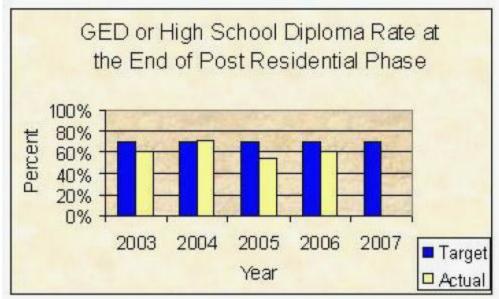


Analysis of results and challenges: This is a new measurement for the division in FY07. We currently estimate that we are meeting this result based on the applicant pool for the last available class in ChallenGe in 2006. The number of applicants asking to participate in the program was well over the estimate. Additionally, our television and radio commercials targeted at the 16-18 year old age groups challenge youth. For example, our TV commercial offers youth the chance to finish high school and learn life coping skills. Further, the commercial challenges youth to a life changing experience and the challenge to achieve more in life. With the addition of the Kenai STARBASE program, we are also able to serve more youth of the state by providing exciting, hands on experience in the areas of science and technology.

B1: Strategy - Maximize academic performance, provide job placement assistance, and increase enrollment through the Alaska Military Youth Academy.

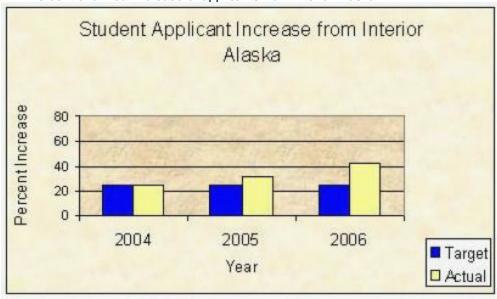
Target #1:70% of eligible students receive their GED or high school diploma upon completion of the post residential phase, one year after graduation.

Measure #1: Percentage of eligible students who receive their GED or high school diploma upon completion of the post residential phase, one year after graduation.



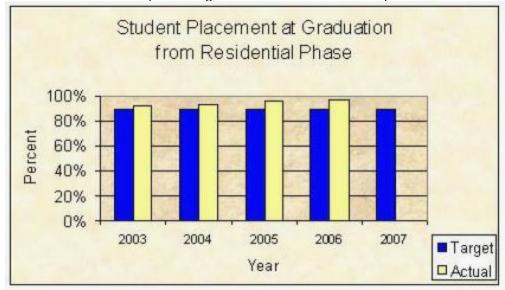
Analysis of results and challenges: The Academy's Academic Section has incorporated the GOLD program into the Language Arts curriculum and it is expected, based on past results, that this innovative method of instruction will increase the number of eligible students who earn their GED. Language Arts GOLD is a comprehensive, research-based course designed to give students a mastery of the essential skills and promote high achievement. Eligible is defined as students who meet the State of Alaska requirements for testing. Actual data is based on a federal program year of April 1- March 31.

Target #2:25% annual increase of the Interior Alaska applicants. **Measure #2:** Percent of annual increase of applicants from Interior Alaska.



Analysis of results and challenges: The Academy opened an Admissions Office in Fairbanks in March 2004. The baseline measurement for 2003 was 36 student applicants. There were 45 student applicants from Interior Alaska enrolled for 2004 and 59 student applicants for 2005. In 2006, there were 73 total applicants from the interior of Alaska.

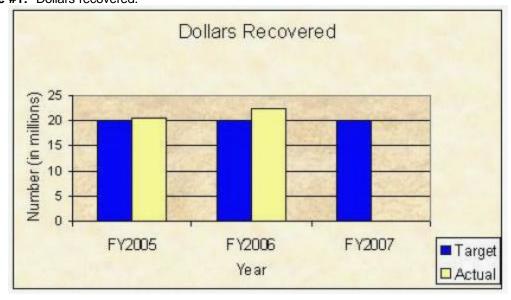
Target #3:90% of students placed at graduation from the residential phase. **Measure #3:** Percent of students placed at graduation from the residential phase.



Analysis of results and challenges: The Academy has achieved excellent placement results. The academy will provide earlier and broader placement opportunities to students enrolled in the 20 week residential phase. This effort will, in turn, allow more time to focus on education and/or job-seeking students enrolled in the one year post residential phase of the Challenge Program. Actual data is based on a federal program year of April 1-March 31.

C: Result - Veterans are supported in pursuit of benefits earned.

Target #1: Benefits, in dollars, recovered for veterans (excluding educational benefits). **Measure #1:** Dollars recovered.

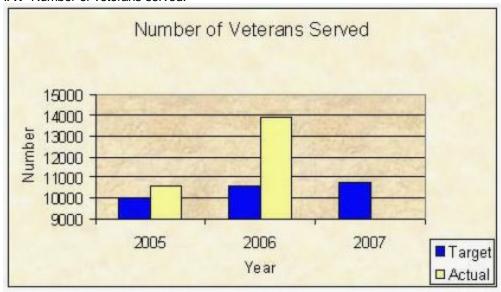


Analysis of results and challenges: The Alaska Veterans Services Office is committed to helping veterans

become more aware of the benefits available. In 2006, the office assisted veterans in dollar recovery of \$22,381,384.

C1: Strategy - Knowledge of programs and benefits to veterans is improved through direct contact.

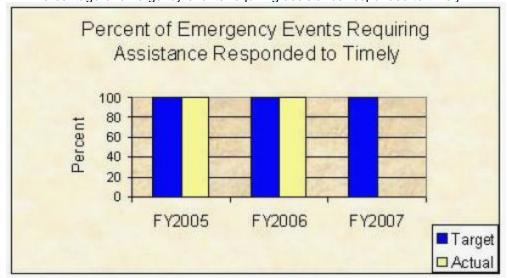
Target #1: Communicate knowledge of programs offered to veterans through written and verbal communications. **Measure #1:** Number of veterans served.



Analysis of results and challenges: The Alaska Veterans Services Office is committed to helping veterans become more aware of the benefits available. In 2005, over 10,600 veterans were assisted by the office in the areas of out-patient applications, appeals, power of attorney documents, claims filed, and cases reviewed.

D: Result - Requests for emergency response and recovery to disaster and terrorism prediction, threats and events are delivered.

Target #1:100% of emergency events are responded to directly or through coordination with multiple agencies. **Measure #1:** Percentage of emergency events requiring assistance responded to timely.

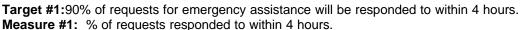


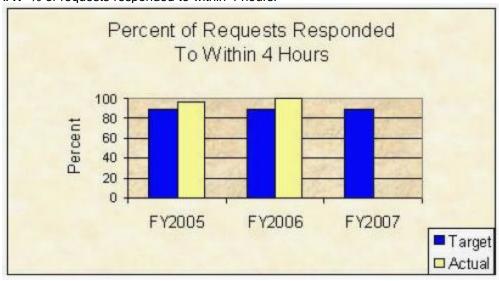
Analysis of results and challenges: FY07 - Year-to-date, 3.

1st Quarter FY07 - The Fairbanks North Star Borough Office of Emergency Management reported to the State Emergency Coordination Center (SECC) an oil spill had occurred in the Chena River in Fairbanks. The spill originated at the Golden Heart power plant and consisted of an unknown quantity of turbine oil. The SECC coordinated with the Department of Environmental Conservation, who is the lead agency in spill events, and monitored the situation for further State assistance. The State Emergency Coordination Center (SECC) responded to a call for assistance from the City of Hooper Bay after a massive fire destroyed nearly 10 percent of the community including 14 residences, the ANICA store, and the old school. During the South Central Flooding Disaster, power cables and fiber optic phone lines were affected by the flood waters. The Matanuska Telephone Association reported a break in the fiber optic phone line that services the areas from Willow to just south of Fairbanks on the 21st of August. The areas still had electricity but no phone, cell phone, or 911 capabilities. Repair crews were able to repair the line a day later. Additionally, Chugach Electrical Association had two of their three power line towers collapse into flooding waters near the mouth of the Susitna River. Electrical workers were able to de-energize the collapsed lines and stabilize the third remaining tower so that power transmission was never lost in the Mat-Su Valley.

Our 100% rating reflects our ability to currently respond to disasters and events. This reflects our commitment to providing assistance to citizens of Alaska as quickly as possible.

D1: Strategy - Improve emergency response to disaster and terrorism threats and events.





Analysis of results and challenges: FY-06: The Division had 7 requests and 7 where responded to in the first 4 hours. This target has been achieved with a 100%.

1st Quarter FY06 - Only one request was presented and responded to within the 4 hours, for a 100% success rate. This request was a direct result of the Bristol Bay Winter Storm where communities were notified of potential flooding and to take necessary protective measures to minimize damage and/or loss of life.

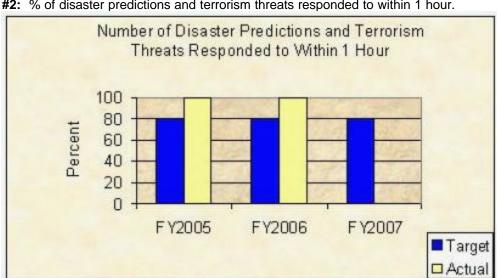
2nd Quarter FY06 – Two requests were presented and responded to within the 4 hours during the quarter. Combined with the 1st Quarter numbers, these make 3 requests responded to within the 4 hours for a 100% success rate. The two requests during the quarter was a direct result of the West Coast Fall Sea Storm where high winds and storm surges caused damage in numerous communities and the Southeast Storm which dumped near-record rain on several communities, resulting in flooding and land slides.

3rd Quarter FY06 – Three requests were presented and responded to within the four hours this quarter. Combined with this year's previous quarters, these make 6 requests responded to with the four hours for a 100%

success rate. The calls stemmed from a strong storm that hit the Aleutian Chain and the West Coast of Alaska that caused flooding and wind damage, a strong storm that hit South Central Alaska that spurred avalanches, and power problems related to extreme cold weather.

4th Quarter FY06 - Only one request was presented and responded to within the 4 hours, for a 100% success rate. This request was a direct result of the ice jam flooding in Western Alaska where communities were notified of potential flooding and to take necessary protective measures to minimize damage and/or loss of life. DHS&EM also coordinated the evacuation of 32 residents from the community of Koyukuk during the floods.

FY05 - Nineteen requests for assistance were received and 18 were responded to within 4 hours, for a 96.5% success rate. The one shortfall was due to winter condition during the Kaktovik winter storm prevented crews from reaching their destination to restore the community's power. Examples of requests: wild-land fires in the interior, power generator failure, erosion threats to facilities, damage from the Bering Sea Storm, low water storage, and power outages. The target for FY05 was achieved.



Target #2:80% of disaster predictions and terrorism threats responded to within 1 hour. **Measure #2:** % of disaster predictions and terrorism threats responded to within 1 hour.

Analysis of results and challenges: FY06: No requests received. This target has been achieved.

FY05 - Five requests were received and responded to within one hour, for a 100% success rate. Two warnings from the National Weather Service were received for potential flooding. The affected local jurisdictions were notified so that they were able to take necessary protective measures to minimize damage and/or loss of life. A report was received regarding a Mount Spur eruption, the incident was reported incorrectly. A possible bomb threat was reported on a KAL flight into Anchorage turned out to be false alarm. Skagway Police Department reported the Skagway Visitor Center received a suspicious package wrapped in bulk mail paper with several "personal" and "confidential" mailing labels affixed to the package, package was discarded trash. The target for FY05 was achieved.

Prioritization of Agency Programs

(Statutory Reference AS 37.07.050(a)(13))

- 1. Alaska Army National Guard Military Operations
- 2. Alaska Air National Guard Military Operations
- 3. Alaska Military Youth Academy Challenge Program
- 4. Homeland Security and Emergency Management
- 5. Integrated Statewide Strategic Emergency Communications Management
- 6. Alaska Aviation Safety Program

- 11. Air Guard Facilities Maintenance
- 12. Alaska Military Youth Academy STARBASE Program
- 13. Alaska State Defense Force
- 14. Alaska State Veterans' Affairs
- 15. State Emergency Response Commission
- 16. Alaska National Guard Retirement Benefits
- 17. Local Emergency Planning Committees

- 7. National Guard Counter Drug Support Program8. State Active Duty Medevac Operations
- 9. Alaska National Guard Educational Benefits
- 10. Army Guard Facilities Maintenance

- 18. Alaska Naval Militia
- 19. Regimental Elders

Component: Office of the Commissioner

Contribution to Department's Mission

Office of the Commissioner:

To provide executive management and policy direction to the divisions within the department.

Division of Administrative Services:

To provide a wide range of administrative services to support the department's mission.

Counter Drug Support Program (CDSP):

Operates a joint unit comprised of members of both Air and Army National Guard. Established in 1989, CDSP is comprised of traditional guardsmen on Active Duty for Special Work in a Title 32 status. Federal regulations dictate operational parameters while federal funding and drug asset forfeiture monies provide for the program's entire budget. CDSP provides assistance only in response to requests from law enforcement agencies and community-based organizations. CDSP provides statewide assistance in accordance with priorities established in the State Plan.

Core Services

Commissioners Office

• Department Leadership

Division of Administrative Services

- Budget and Accounting
- Procurement, Contracting and Property Management
- Telecommunications and Information Technology Capital Improvement Project Oversight
- Postal and Mail Distribution Services

National Guard Counter Drug Support

- Support law enforcement agencies in drug enforcement operations
- Assist in training Law Enforcement Officers
- Provide support to community based drug awareness programs
- High-Ropes Summer Youth Camp

End Results	Strategies to Achieve Results
A: Customers are satisfied. Target #1: Complete annual survey to determine % of satisfied customers.	A1: Determine customer satisfaction, effectiveness of communication and other issues impacted by the division's program management and administration.
Measure #1: Percent of survey questions scored at 4 or better to determine satisfied customers.	Target #1: Distribute annual survey to determine % of satisfied customers. Measure #1: Number of annual surveys distributed to determine customer satisfaction.

	Major Activities to Advance Strategies			
•	Admin Services - Increase frequency of federal cash collections	•	Admin Services - Conduct training to meet specific programmatic needs	
•	Admin Services - Implement federal cash advance requests whenever programmatically possible	•	Admin Services - Conduct on-site meetings with agency staff and directors	
•	Admin Services - Conduct customer surveys	•	Counter Drug - Assist, upon request, federal, state and	

Major Activities to Advance Strategies

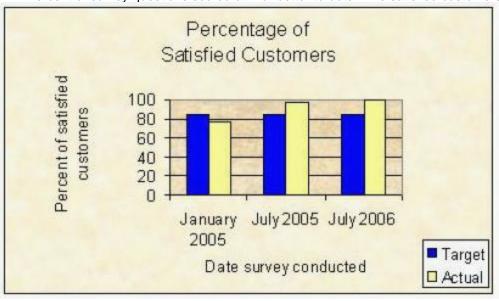
- Admin Services Conduct on-site visits
- Admin Services Analyze federal grant cash management requirements
- Admin Services Standardize departmental policies and procedures
- local law enforcement agencies
- Counter Drug Manage the Army National Guard's Substance Abuse Program
- Counter Drug High Ropes Course Summer Youth Camp

FY2008 Resources Allocated to Achieve Results			
FY2008 Component Budget: \$3,529,900	Personnel: Full time	34	
	Part time	0	
	Total	34	

Performance Measure Detail

A: Result - Customers are satisfied.

Target #1: Complete annual survey to determine % of satisfied customers. **Measure #1:** Percent of survey questions scored at 4 or better to determine satisfied customers.



Analysis of results and challenges: The Commissioner's Office is comprised of three main sections: Office of the Commissioner, Division of Administrative Services and Counter Drug Support Program. The division provides executive management, policy direction, budget and accounting, procurement, contracting and property management, telecommunications and support to law enforcement agencies in drug enforcement operations.

In an effort to determine customer satisfaction, effectiveness and our impact on other division's program management and administration, we distribute survey materials both in hard copy annually and an online version that is available to anyone at anytime.

Our satisfactory rating is currently a 6.7 on a scale of 1-7 (7 being the highest). Our target was to have a rating of 4 or better on all questions answered and we are currently exceeding that target.

The annual survey was completed in July 2006 with an average rating of 6.7 for all questions asked. An overall average rating of 4 or better was obtained on 100% of the surveys.

A1: Strategy - Determine customer satisfaction, effectiveness of communication and other issues impacted by the division's program management and administration.

Target #1:Distribute annual survey to determine % of satisfied customers.

Measure #1: Number of annual surveys distributed to determine customer satisfaction.

Number of surveys distributed

Year	YTD Total
2005	2
2006	1

Analysis of results and challenges: As of FY 2005, two annual surveys have been distributed to customers for measurement of satisfaction. In addition, a link to the customer survey is available at all times to anyone that would like to comment or offer suggestions. We are meeting this target at 100%. An annual survey has been distributed for FY2006 and the results are to be tabulated during August 2006.

Component: Homeland Security and Emergency Management

Contribution to Department's Mission

The mission of the Division of Homeland Security and Emergency Management is to protect lives and property from terrorism and all other hazards and provide rapid recovery from all disaster events.

Core Services

This component provides the organizational structure for the Division of Homeland Security and Emergency Management (DHS&EM). DHS&EM accomplishes its duties pursuant to AS 26.20, AS 26.23, Administrative Order No. 203, applicable parts of Title 46, and Administrative Order No. 170 under this structure.

In response to a natural, technological, or terrorist based disaster the primary mission of the Division is to save lives and protect property. This is done through an "all-hazards" approach to disaster management that integrates the available resources of Federal, State, borough and municipal governments. The "all hazards" approach can be broken down into the following categories and actions:

- Mitigation/Prevention actions taken to reduce vulnerability to all hazards, including terrorism.
- Crisis Management actions taken to analyze intelligence, assess all hazard threats and deter terrorism.
- Preparedness actions taken to prepare customers to minimize the effects of disaster and terrorism events.
- Response actions taken to protect lives and minimize property loss from disaster or terrorism events.
- Recovery actions taken to restore customers to pre-disaster or terrorist attack conditions.

Examples of the services provided are:

- Emergency Response & Recovery Planning
- Emergency Management Training
- Emergency Management Exercises
- Management of the State Emergency Coordination Center (SECC)
- State-level Crisis and Disaster Management Coordinated from the SECC
- Key Infrastructure Security and Mitigation Measures
- Intelligence Analysis, Sharing and Dissemination
- Statewide Critical Infrastructure Vulnerability Analysis
- Management of the State's Homeland Security Advisory (threat level) System (HSAS)
- Emergency Management and Homeland Security Grant Management
- Institutionalizing National Incident Management System (NIMS)
- Participation on Multi-Agency Emergency Management Commissions/Committees
- Coordination of Disaster Response and Recovery Programs
- Educational Emergency Management Outreach Programs
- Coordinates State Continuity of Government Planning
- Supports Local Government Emergency Management Activities
- Promotes and Assists in Continuity of Government and Continuity of Operations Planning

End Results	Strategies to Achieve Results
A: Ensure Alaska is prepared to rapidly respond to and recover from a natural disaster or terrorism	A1: Increase terrorism & disaster preparedness.
event.	<u>Target #1:</u> 10 communities will demonstrate increased resistance (mitigation) to terrorism or disaster events.
<u>Target #1:</u> 100% of emergency events are responded to directly or through coordination with multiple agencies.	Measure #1: Number of communities demonstrating increased resistance to terrorism or disaster events.
Measure #1: Percentage of emergency events requiring assistance responded to timely.	Target #2: 20 infrastructure components with increased
Target #2: 100% of the 31 eligible jurisdictions completing	resistance (mitigation) to terrorism or disaster events. Measure #2: Number of infrastructure components

their exercise per the State's Three Year Exercise Plan 2004 - 2006.

<u>Measure #2:</u> Percentage of jurisdictions meeting the requirements of the State's Three Year Exercise Plan.

demonstrating increased resistance to terrorism or disaster events.

<u>Target #3:</u> 50% of the jurisdictions conducting an Exercise will achieve a Readiness Rating of Medium or High.

Measure #3: % of jurisdictions conducting Exercises that achieve a Medium or High Readiness Rating.

Target #4: 15 jurisdictions will conduct a formal emergency planning process and an annual exercise.

Measure #4: Number of jurisdictions conducting an emergency planning process and an annual exercise.

A2: Improve emergency response and recovery to disaster and terrorism prediction, threats and events.

<u>Target #1:</u> 90% of requests for emergency assistance will be responded to within 4 hours.

Measure #1: % of requests responded to within 4 hours.

<u>Target #2:</u> 80% of disaster predictions and terrorism threats responded to within 1 hour.

Measure #2: % of disaster predictions and terrorism threats responded to within 1 hour.

<u>Target #3:</u> Ensure all victims are provided access to temporary or adequate housing within 10 days.

<u>Measure #3:</u> % of victims provided access to temporary or adequate housing within 10 days.

<u>Target #4:</u> Return all critical infrastructures to an operational condition within 7 days.

<u>Measure #4:</u> % of critical infrastructures returned to an operational condition within 7 days.

Major Activities to Advance Strategies

- Risk Assessments
- Vulnerability Assessments
- Hazard Awareness Outreach
- Hazard Mitigation Plans
- Hazard Reduction Projects
- Hazard Reduction Legislation
- Collaboration on Hazard Reduction Scientific Projects
- Establish & Sustain Collaborative Partnerships
- Grants Management
- Technical Assistance
- Exercises
- Develop Critical Infrastructure List
- Training Courses and Exercises
- Emergency Management System Assessments

- Develop and Implement Threat Procedures
- Emergency Operation Plans
- Site Security Plans
- Preparedness Outreach
- Annual and/or Recurring Threat Specific Projects
- Emergency Operation Center Consolidation
- Emergency Operation Center Activation
- Distribute Situational Reports
- Life Safety Assessments
- Fiscal Assessment
- Coordinate Resource Deployments
- Alert and Warning Dissemination
- Disaster Declarations

FY2008 Resources Allocated to Achieve Results

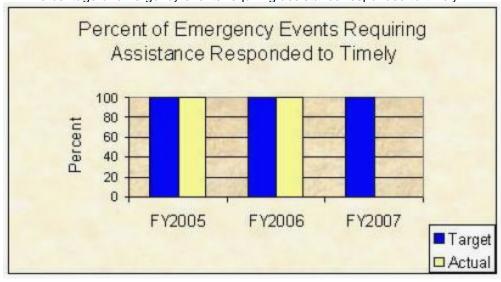
Personnel:

FY2008 Resources Allocated to Achieve Results			
FY2008 Component Budget: \$6,664,100	Full time Part time	52 0	
	Total	52	

Performance Measure Detail

A: Result - Ensure Alaska is prepared to rapidly respond to and recover from a natural disaster or terrorism event.

Target #1:100% of emergency events are responded to directly or through coordination with multiple agencies. **Measure #1:** Percentage of emergency events requiring assistance responded to timely.

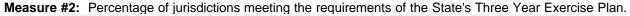


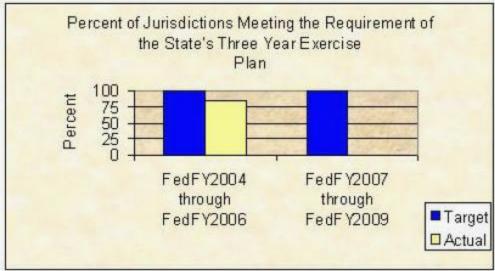
Analysis of results and challenges: FY07 - Year-to-date, 3.

1st Quarter FY07 - The Fairbanks North Star Borough Office of Emergency Management reported to the State Emergency Coordination Center (SECC) an oil spill had occurred in the Chena River in Fairbanks. The spill originated at the Golden Heart power plant and consisted of an unknown quantity of turbine oil. The SECC coordinated with the Department of Environmental Conservation, who is the lead agency in spill events, and monitored the situation for further State assistance. The State Emergency Coordination Center (SECC) responded to a call for assistance from the City of Hooper Bay after a massive fire destroyed nearly 10 percent of the community including 14 residences, the ANICA store, and the old school. During the South Central Flooding Disaster, power cables and fiber optic phone lines were affected by the flood waters. The Matanuska Telephone Association reported a break in the fiber optic phone line that services the areas from Willow to just south of Fairbanks on the 21st of August. The areas still had electricity but no phone, cell phone, or 911 capabilities. Repair crews were able to repair the line a day later. Additionally, Chugach Electrical Association had two of their three power line towers collapse into flooding waters near the mouth of the Susitna River. Electrical workers were able to de-energize the collapsed lines and stabilize the third remaining tower so that power transmission was never lost in the Mat-Su Valley.

Our 100% rating reflects our ability to currently respond to disasters and events. This reflects our commitment to providing assistance to citizens of Alaska as quickly as possible.

Target #2:100% of the 31 eligible jurisdictions completing their exercise per the State's Three Year Exercise Plan 2004 - 2006.





Analysis of results and challenges: FY07 - This target is on track. Year-to-date, 1.

1st Quarter FY07 - The City of Craig completed an Incident Command System (ICS) table top exercise.

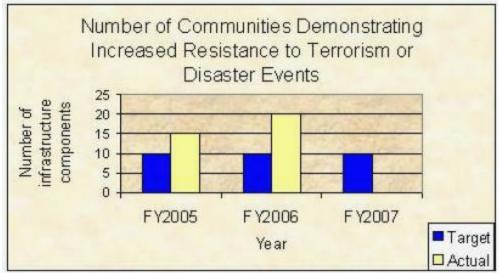
We did not meet the target of 100% for the most recent 3 year plan. However, the result of 84% of jurisdictions completing their exercises is impressive. The plan expired at the end of FFY 2006, however, a new plan has been developed and is awaiting final approval for the period FFY 2007 – FFY 2009.

Through terrorism and disaster preparedness, conducting meaningful exercises, and planning events, we have been able to be more prepared, respond to assistance calls, provide notification for terrorism or disaster events, provide access to housing to victims and return critical infrastructures to operational condition quickly.

FY06 - Twenty-six of 31 jurisdictions completed their exercises for a rate of 84% completion.

A1: Strategy - Increase terrorism & disaster preparedness.

Target #1:10 communities will demonstrate increased resistance (mitigation) to terrorism or disaster events. **Measure #1:** Number of communities demonstrating increased resistance to terrorism or disaster events.

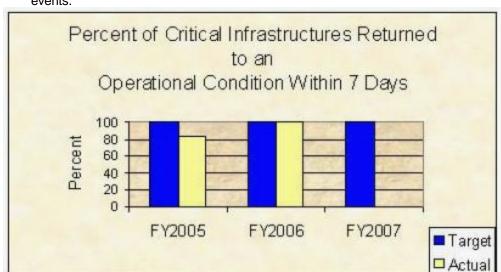


Analysis of results and challenges: FY07 - This target is on track. Year-to-date, 1.

1st Quarter FY07 - The City of Craig completed an Incident Command System (ICS) table top exercise in late September. The exercise concentrated on training the city staff in how to operate under the ICS system and educate them on what roles they will play in an actual response.

FY06 - This target was achieved. There were 20 communities improving their resistance for a terrorism or disaster event. The majority of the actions came from participating in the 2005 Alaska Shield/Northern Edge statewide exercise. Communities were given an opportunity to test an integrated response to a wide variety of simulated emergencies across the entire state. Full scale exercises were held to test community emergency plans, communication, and identify improvement area for future preparedness exercise.

FY05 - This target was achieved. 15 communities took action to improve their resistance for a terrorism or disaster event. Activities taken to increase awareness included: use of the State's Earthquake simulator, information displays on disaster preparedness, publishing information on volcanic ash fall mitigation, table-top exercises, training of two Community Emergency Response Teams, developing five community Mitigation Plans, and finalizing the State's All-Hazard Mitigation Plan. In addition, a statewide hazard vulnerability analysis was conducted using the Uniform Building Code (UBC) classifications for earthquakes, ravine flooding, avalanche, and permafrost. Results led to changes in the UBC to reduce losses from disaster eve



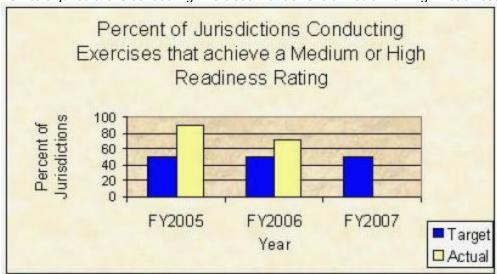
Target #2:20 infrastructure components with increased resistance (mitigation) to terrorism or disaster events.Measure #2: Number of infrastructure components demonstrating increased resistance to terrorism or disaster events.

Analysis of results and challenges: FY07 - Year-to-date, 0.

1st Quarter FY07 - No additional infrastructure components to add.

FY06 - This target was achieved. The training received in FY05 for the SVA Team has resulted in tremendous benefits. 20 infrastructure components have demonstrated an increased resistance towards a terrorism or disaster event. The cruise ship docks in Ketchikan, Skagway, and Juneau completed risk assessments of their facilities; the Flint Hills Refinery, Fairbanks Airport, Anchorage Ted Stevens International Airport, the City of North Pole's water treatment plant, the City of Barrow's natural gas fields, and the Port of Anchorage participated in the Alaska Shield/Northern Edge 2005 statewide exercise; and the SVA Team assisted 11 separate infrastructure sites in completing their Buffer Zone Protection Plans for submission to the U.S. Office of Domestic Preparedness.

FY05 - This target was not achieved in FY05 due to the initial training for the Division's SVA Team. Nine infrastructure components demonstrated an increased resistance towards a terrorism or disaster event. Activities included: instructing University of Alaska Anchorage staff on how to conduct and analyze facilities for mitigation projects, conducted full vulnerability assessments on the Matanuska Susitna Borough, Matanuska Electric Association, Alaska Regional Hospital, and a partial assessment for the State Department of Fish and Game's Anchorage facility. The Division's Security Vulnerability Analysis (SVA) Team assisted the Federal Transportation Security Administration evaluation and assessment of the Alaska Railroad Corporation, completed a security and vulnerability assessment for the Flint Hills Refinery, provided technical assistance to Chugach Electric in completing their Buffer Zone Assessment Application, and performed an assessment of the State Telecommunications Facility (Alaska Land Mobile Radio Controller site) and Tudor Tower.

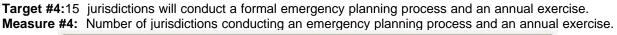


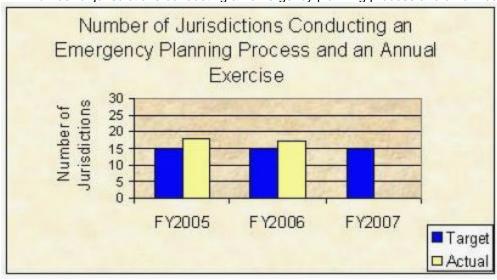
Target #3:50% of the jurisdictions conducting an Exercise will achieve a Readiness Rating of Medium or High. **Measure #3:** % of jurisdictions conducting Exercises that achieve a Medium or High Readiness Rating.

Analysis of results and challenges: FY07 - Year-to-date, 0%. 1st Quarter FY07 – No data has been received.

FY06 - This target was achieved. An overall Medium readiness rating of 72.4% across the State with a majority reported from communities who participated in the Alaska Shield/Northern Edge 2005 exercise.

FY05 - The target was achieved. An overall High readiness rating of 90% was achieved for the 29 exercises completed. Individual exercise ratings were: 15 rated high, 11 rated medium, and 3 rated low.





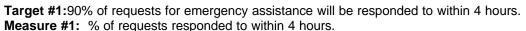
Analysis of results and challenges: FY07 - This target is on track. Year-to-date, 1.

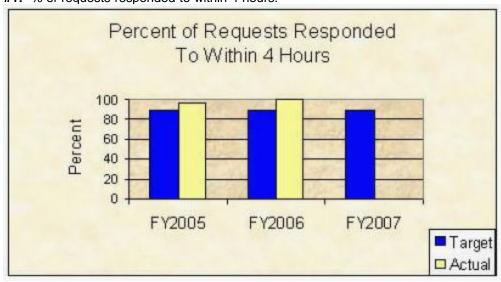
1st Quarter FY07 - The City of Craig completed an Incident Command System (ICS) table top exercise in late September. The exercise concentrated on training the city staff in how to operate under the ICS system and educate them on what roles they will play in an actual response.

FY06 - The target was achieved. The Cities of Juneau, Ketchikan, Unalaska, Fairbanks, Barrow, Anchorage, Wasilla, and Whittier participated in the Alaska Shield/Northern Edge 2005 statewide exercise that tested an integrated response to a wide variety of simulated emergencies across the entire state. This exercise was of National interest, testing the integrated support functions between Federal, State, and local jurisdictions. The exercise produced incredible information and was measured as a huge success. The Northwest Arctic Borough and the Cities of Nome, Galena, and Skagway completed either a full scale or table top exercise. The City of Fairbanks also completed an exercise focusing on multiple scenarios from hazardous materials (HAZMAT) spills to mass prophylaxis and mass casualty simulated terrorism events. The City of Soldotna held a Community Emergency Response Team (CERT) Train-the-Trainer course in the quarter. The exercise focused on a mass casualty response in the community and the CERT course produced new instructors for the CERT curriculum for the Kenai Peninsula Borough. Other exercise events of significance were held in the City of Bethel, the City of Delta Junction, and the Matanuska Susitna Borough.

FY05 – The target was achieved. The Cities of Bethel, Craig, Dillingham, Ketchikan, Kenai, Nome, Unalaska, Whittier, and Wrangell and the Aleutians East Borough, Mat-Su Borough, and the North Slope Borough all completed one exercise each; the Cities of Kodiak, Sitka, and Valdez and the Denali Borough each completed two exercises; the City of Fairbanks completed four exercises, and the City of Anchorage completed 6 exercises for a total of 18 jurisdictions completing 29 exercises. Numerous communities also are conducting planning efforts focused on the 2005 Alaska Shield/Northern Edge exercise.

A2: Strategy - Improve emergency response and recovery to disaster and terrorism prediction, threats and events.





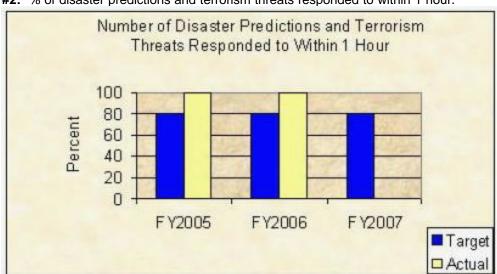
Analysis of results and challenges: FY07 - This target is on track. Year-to-date, 100%.

1st Quarter FY07 - The State Emergency Coordination Center (SECC) responded to a call for assistance from the City of Hooper Bay after a massive fire destroyed nearly 10 percent of the community including 14 residences, the ANICA store, and the old school. The SECC was stood up to coordinate the State response to the fire and coordinated the assistance provided to Hooper Bay from several local and State agencies, private industry partners, and non-profit organizations. The Division also responded to a request for assistance from the Matanuska Susitna Borough after several days of heavy rain caused severe flooding which inundated large areas of the Borough and washed out several roads and sections of the rail system.

FY06 - The Division had 7 requests and 7 where responded to in the first 4 hours. This target was achieved. Requests were: as a direct result of the Bristol Bay Winter Storm, communities were notified of potential flooding and to take necessary protective measures to minimize damage and/or loss of life. Two requests came from the

West Coast Fall Sea Storm where high winds and storm surges caused damage in numerous communities and the Southeast Storm which dumped near-record rain on several communities, resulting in flooding and land slides. A strong storm hit the Aleutian Chain and the West Coast of Alaska causing flooding and wind damage, a strong storm hit South Central Alaska spurring avalanches, and power problems related to extreme cold weather. The ice jam flooding in Western Alaska where communities were notified of potential flooding and had to take necessary protective measures to minimize damage and/or loss of life, with the evacuation of 32 residents from the community of Kovukuk.

FY05 - The target was achieved. Nineteen requests for assistance were received and 18 were responded to within 4 hours, for a 96.5% success rate. The one shortfall was due to winter condition during the Kaktovik winter storm prevented crews from reaching their destination to restore the community's power. Examples of requests: wild-land fires in the interior, power generator failure, erosion threats to facilities, damage from the Bering Sea Storm, low water storage, and power outages.



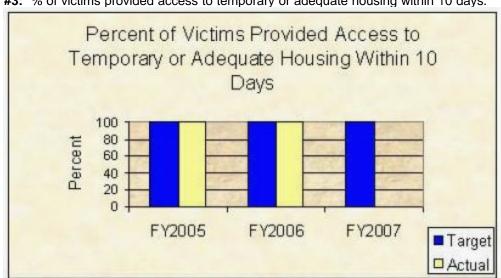
Target #2:80% of disaster predictions and terrorism threats responded to within 1 hour. Measure #2: % of disaster predictions and terrorism threats responded to within 1 hour.

Analysis of results and challenges: FY07 - This target is on track. Year-to-date, 1.

1st Quarter FY07 - The SECC was informed by the Alaska Volcano Observatory (AVO) of the heightened eruptive status of Four Peaks volcano near Katmai, Alaska. Although the alert status remains at Yellow for aviation threat, an official advisory has been set for the area surrounding the volcano. The SECC reviewed the notification protocol outlined in the Alaska Interagency Operating Plan for Volcanic Ash Episodes within an hour of receiving the status report. No other steps are to be taken until AVO changed the threat or warning level for the volcano.

FY06 - No requests received. This target was achieved.

FY05 - The target was achieved. Five requests were received and responded to within one hour, for a 100% success rate. Two warnings from the National Weather Service were received for potential flooding. The affected local jurisdictions were notified so that they were able to take necessary protective measures to minimize damage and/or loss of life. A report was received regarding a Mount Spur eruption, the incident was reported incorrectly. A possible bomb threat was reported on a KAL flight into Anchorage turned out to be false alarm. Skagway Police Department reported the Skagway Visitor Center received a suspicious package wrapped in bulk mail paper with several "personal" and "confidential" mailing labels affixed to the package, package was discarded trash.



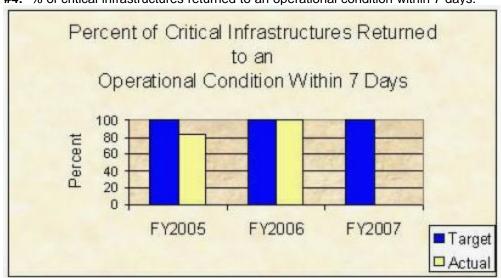
Target #3: Ensure all victims are provided access to temporary or adequate housing within 10 days. **Measure #3:** % of victims provided access to temporary or adequate housing within 10 days.

Analysis of results and challenges: FY07 - This target is on track. Year-to-date, 100%.

1st Quarter FY07 - The City of Hooper Bay, 70 people were displaced during the fire in early August. They immediately moved in with relatives or friends within the community. In the South Central Flooding Disaster, at least four households were destroyed in the flooding and those people either moved in the relatives or friends within 10 days. DHS&EM did not receive any requests for temporary housing from disaster victims during this disaster.

FY06 - This target was achieved. 15 households displaced during the storm disasters during the Quarter (12 during the West Coast Fall Sea Storm, 3 during the Southeast Storm). All 15 households either moved in with nearby relatives or were provided temporary living quarters. 32 residents displaced and evacuated out of the community of Koyukuk during ice jam flooding this quarter. All 32 residents were taken to the City of Galena where they found shelter with friends or relatives that same day.

FY05 - This target was achieved. 13 residents were displaced during the Bering Sea Storm disaster and DHS&EM worked with the Red Cross to provided residents with temporary living quarters. During the Kaktovik Winter Storm, the community provided temporary living quarters for residents affected by the community's power outage. All were able to return to their residences within five days after the storm subsided. A total of 1,796 residents were affected by Spring Flood disaster and none required evacuation.



Target #4:Return all critical infrastructures to an operational condition within 7 days. **Measure #4:** % of critical infrastructures returned to an operational condition within 7 days.

Analysis of results and challenges: FY07 - This target is on track. Year-to-date, 100%.

1st Quarter FY07 - During the South Central Flooding Disaster, power cables and fiber optic phone lines were affected by the flood waters. The Matanuska Telephone Association reported a break in the fiber optic phone line that services the areas from Willow to just south of Fairbanks on the 21st of August. The areas still had electricity but no phone, cell phone, or 911 capabilities. Repair crews were able to repair the line a day later. Additionally, Chugach Electrical Association had two of their three power line towers collapse into flooding waters near the mouth of the Susitna River. Electrical workers were able to de-energize the collapsed lines and stabilize the third remaining tower so that power transmission was never lost in the Mat-Su Valley.

FY06 - This target was achieved. Three critical infrastructure components were reported damaged during the West Coast Fall Sea Storm and the Southeast Storm disasters. These components include access to a power facility, an airport that was flooded, and a State Ferry System dock. All components were reported operational or passable in some fashion within seven days of the events. One critical infrastructure component was reported damaged during the South Central Storm disaster. This component was the power generation facility in Seward and the associated power lines. All components were reported operational or passable in some fashion within seven days of the event. This was achieved by utilizing the back-up generators to restore some power to the city. Six critical infrastructure components were reported damaged during the 2006 Spring Floods. These components were the septic system in Hughes, the water plant and sewer outfall facility in Koyukuk, the water and sewer lines in Emmonak, the sewage plant and distribution network and the bulk fuel tanks in Alakanuk. All components were reported operational or passable in some fashion within seven days of the event. This was achieved by temporary repairs instituted by the local governments.

FY05 - This target was achieved. Disasters affected 42 critical infrastructure components with 35 returned to operational status within the 7 day standard. The Kaktovik Winter Storm presented some unique circumstances where work-a-rounds needed to be devised to return services to the community. This target for FY05 was not met with an end-of-year rating of 83.3%. Continuing storm conditions at Kaktovik and a safety concerns for aircraft flight crews prevented the timely ingress of maintenance crews, fuel, and parts to re-establish power for the community.

Component: National Guard Military Headquarters

Contribution to Department's Mission

Headquarters:

At the direction of the President of the United States and the Governor of Alaska, the mission of the Alaska National Guard Military Headquarters is to provide mission ready forces to the federal government and the citizens of Alaska by providing military support of the Air National Guard and Army National Guard to civil authorities during natural disasters or emergencies.

Alaska Air National Guard:

To provide mission ready forces to the Federal government and protect the public safety of the citizens of Alaska by providing military support to civil authorities during natural disasters and other emergencies and provide service and support to the local communities in which we work and live.

Alaska Army National Guard:

To organize, man, equip and train quality units to conduct tactical operations and stability support operations in support of worldwide U.S. Army requirements and State of Alaska emergency missions.

Core Services

The Alaska National Guard has made significant strides toward becoming a more effective force. Although each respective arm of the Alaska National Guard has their unique mission, both Directors of the Alaska National Guard Military Headquarters directs resources used for joint operations.

Joint Forces Headquarters:

- Joint Leadership
- Prevent acts of terrorism against people and infrastructure
- Ensure that Air and Army Guard units are trained and ready to perform their state mission of disaster assistance
- Search and Rescue
- Manage the Alaska Guard education program
- Maintain peace, order and public protection during natural disasters
- Facility management and construction
- Community affairs projects and participation in local programs that improve the quality of life, civic pride and cultural identity

Air Guard:

- Support national security objectives
- Protect life and property
- Preserve peace, order and public safety
- Participate in local, state and national programs that add value to America

Army Guard:

- Conduct Security Operations
- Conduct Stability Support Operations
- Provide Military Support to Civil Authorities

Facility Maintenance (Air Guard and Army Guard):

The services we provide are outlined on the Master Cooperative Agreement (MCA) between the National Guard Bureau and the State of Alaska. The Facilities Management component of each respective service provides: construction, maintenance, repair and operational services to support the Alaska National Guard in performing their mission. Energy conservation measures and required environmental compliance laws are key factors considered in facility planning. Long range planning enables the Alaska National Guard to meet the State and Federal missions and Department of Defense goals. These include but are not limited to normal maintenance and repair of physical facilities including: buildings, structures, airfield pavements, roads, walks and storage areas, improved grounds, storm drainage, insect and rodent control, snow removal, grass and weed cutting, utility and sewage systems, gas, steam, heating, refrigeration, air

conditioning, ventilation, and liquid fuel storage and dispensing systems.

Alaska State Defense Force:

- Maintain a prepared and trained military police unit as a mobilized force multiplier which is available to the state, department and other agencies
- Prevent acts of terrorism against people and infrastructure
- Maintain peace, order and public protection during natural disasters and homeland security events

Alaska Naval Militia:

• Provide emergency and disaster response

End Results	Strategies to Achieve Results
A: United States and Alaskan citizens are protected.	A1: Meet or exceed National Guard Bureau end strength target
Target #1: 100% of Alaska Army National Guard units	gg
attain minimum readiness standards.	Target #1: 1850 Army Guardsmen assigned
Measure #1: Percent of Alaska Army National Guard units attaining minimum readiness standards.	Measure #1: # of assigned personnel
	Target #2: 2150 Air Guardsmen assigned
<u>Target #2:</u> 100% of Alaska Air National Guard units attain minimum readiness standards.	Measure #2: # of assigned personnel
Measure #2: Percent of Alaska Air National Guard units	Target #3: To maintain a Training Measure of T-3
attaining minimum readiness standards.	Measure #3: Quarterly Unit Status Report Rating
	A2: Retain National Guard Bureau strength target
	Target #1: > 83% of assigned personnel
	Measure #1: Percent of assigned personnel

Major Activities to Advance Strategies

- Air Guard Search and Rescue
- Air Guard Identify and exploit new mission areas
- Air Guard Pursue cooperative partnerships with other Air National Guard units
- Air Guard State partnership with Mongolia
- Air Guard Create a joint aerospace defense organization
- Air Guard Research and pursue new weapons systems
- Army Guard Establish and Sustain Partnership
- Army Guard Conduct Partnership Awareness Outreach
- Army Guard Obtain 35% design documentation for all construction projects
- Army Guard Establish Operational Needs Statement
 for new Aircraft
- Army Guard Establish MOUs/MOAs with new IBCT Partner States
- Army Guard Resource new deployment missions
- Army Guard Establish new stations (villages) for IBCT manning
- Army Guard Resource Management Plan
- Joint Forces Develop aircraft procurement initiatives

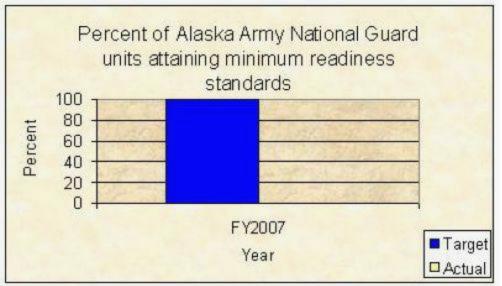
- Joint Forces Test and evaluate new aircraft
- Joint Forces Military Construction (MILCON)
 Management
- Joint Forces Develop program to retain airmen/soldiers
- Joint Forces Conduct recruiting campaigns including High School visits
- Joint Forces Participate in special events/projects
- Joint Forces Facility Maintenance IAW the Master Cooperative Agreement
- Joint Forces Energy Reduction to Aging Guard Facilities
- Joint Forces Lease and Contract Management
- ASDF Conduct annual audits
- ASDF Conduct quality check surveys
- ASDF Survey training attendance
- ASDF Conduct on-going recruitment of prior police officers
- ASDF Conduct annual evaluation and assessments of constabulary force
- ASDF Conduct Assessment of Practice Mobilization
- ASDF Conduct Actual Assessment of Mobilization

FY2008 Resources Allocated to Achieve Results			
FY2008 Component Budget: \$1,037,200	Personnel: Full time	4	
	Part time	0	
	Total	4	

Performance Measure Detail

A: Result - United States and Alaskan citizens are protected.

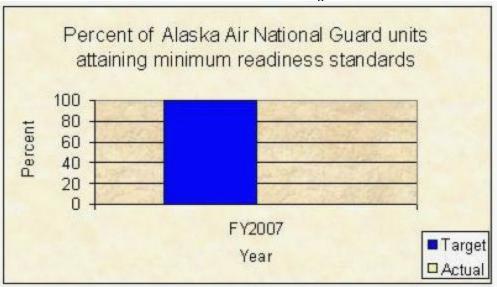
Target #1:100% of Alaska Army National Guard units attain minimum readiness standards. **Measure #1:** Percent of Alaska Army National Guard units attaining minimum readiness standards.



Analysis of results and challenges: This is a new measurement for the division.

The minimum standard is C5. The Alaska Army National Guard is currently 100% this quarter (FY07) meeting minimum readiness standards by all reporting units of the Alaska Army National Guard.

Target #2:100% of Alaska Air National Guard units attain minimum readiness standards. **Measure #2:** Percent of Alaska Air National Guard units attaining minimum readiness standards.



Analysis of results and challenges: This is a new measurement for the division.

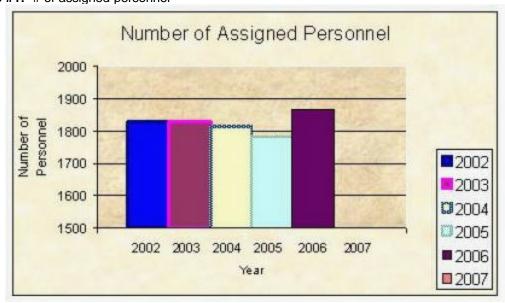
To attain a 100% readiness score, the Alaska Air National Guard must reflect 87% readiness in all units.

Currently, our units reflect 86% readiness. We do meet the State minimum of 84% of units attaining minimum readiness standards.

In this quarter, the increase of deployment length has resulted in an unexpected increase in the amount of retirements which increases our vacancy factor.

A1: Strategy - Meet or exceed National Guard Bureau end strength target

Target #1:1850 Army Guardsmen assigned **Measure #1:** # of assigned personnel

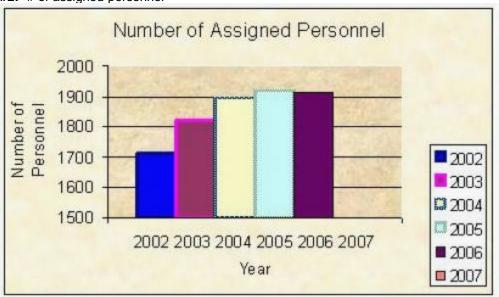


Number and Percent of Federally Authorized Army Guard Strength

			and the control of th		
Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Total
2002	1830	1817	1847	1823	84%
2003	1811	1823	1823	1868	87%
2004	1850	1812	1804	1790	83%
2005	1764	1767	1770	1834	83%
2006	1834	1844	1847	1951	85%
2007	1950	0	0	0	1950

Analysis of results and challenges: The Alaska Army National Guard strength maintenance program focuses on recruiting and retention to obtain strength goals. Progress from FY2002 to FY2005 reflects actual numbers of assigned personnel. In FY2005, National Guard Bureau authorized strength is 2282 with an assignment target of 1950 equaling 85% of authorized.

Target #2:2150 Air Guardsmen assigned **Measure #2:** # of assigned personnel

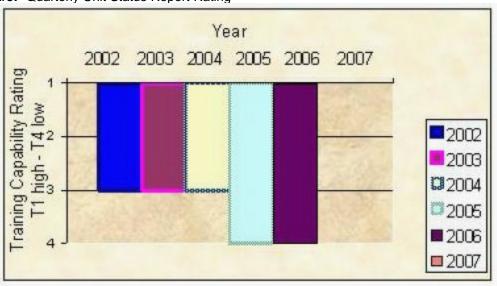


Number & Percent of Federally Authorized Air Guard Strength

		,			
Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Total
2002	1711	1708	1713	1720	91%
2003	1720	1841	1864	1863	89%
2004	1874	1898	1902	1907	88%
2005	1916	1930	1914	1919	90%
2006	1922	1922	1900	1898	84%
2007	0	0	0	0	0

Analysis of results and challenges: The Alaska Air National Guard strength maintenance program focuses on recruiting and retention to obtain strength goals. The progress from FY2002 to FY2006 reflects actual number of assigned personnel. Alaska is authorized 2255 personnel and as of June 30, 2006, we have 1898 assigned for an overall strength of 84.2%. The national assigned strength standard is 88%.

Target #3:To maintain a Training Measure of T-3 **Measure #3:** Quarterly Unit Status Report Rating



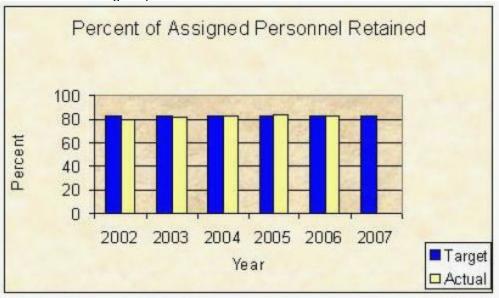
Training Capability Rating

Training Capability Rating					
Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	
2002	3	3	3	3	
2003	3	3	3	3	
2004	3	4	3	3	
2005	4	4	4	4	
2006	4	4	4	4	
2007	4	0	0	0	

Analysis of results and challenges: The Alaska Army Guard analyzes and evaluates the training proficiency of soldiers and units. A key data contributor for this measure is the unit status report and training evaluations (T-1 represents best trained, T-4 represents the need for additional training). Deployed soldiers have reduced Unit capabilities from T-3 to T-4.

A2: Strategy - Retain National Guard Bureau strength target

Target #1:> 83% of assigned personnel **Measure #1:** Percent of assigned personnel



Percent of Assigned Personnel

reicent of Assigned Fersonner					
Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Total
2002	0	0	0	0	80%
2003	0	0	0	0	82%
2004	0	0	0	0	83%
2005	82.76	83.57	83.90	84	84%
2006	83.96	81	82.3	85.5	83%
2007	86.7	0	0	0	86.7

Analysis of results and challenges: Recruiting and Retention personnel work closely with soldiers and commanders to establish training and retention programs that seek to improve retention. The key data contributor to this increase is the data obtained from NGB.

Component: Alaska Military Youth Academy

Contribution to Department's Mission

To use proven military methods and techniques to motivate young men and women to become successful citizens.

Core Services

ChalleNGe Program:

A military style secondary training program for volunteer applicants 16 - 18 years of age who are in danger of not completing a secondary education.

Behavior Modification: graduates must demonstrate leadership and maturity, be physically fit, emotionally stable and have a desire to be productive members of our society.

Academic Education: Secondary education is provided as a core component of the ChalleNGe program.

STARBASE Program (Science, Technology, Academics, Reinforcing Basic Aviation and Space Exploration): School based activities that increase academic performance and improve attitudes in the areas of Science and Technology in Alaskan students (4th - 6th grades).

End Results	Strategies to Achieve Results
A: ChalleNGe Program graduates receive a GED or high school diploma.	A1: Develop innovative techniques to maximize cadet academic performance.
Target #1: 70% of eligible students will receive their GED or high school diploma by completion of the post residential phase, one year after graduation. Measure #1: Percentage of eligible students who receive their GED or high school diploma by completion of the post residential phase, one year after graduation.	Target #1: Maintain small class sizes to allow for teacher/student interaction. Measure #1: Teacher/student ratio per class at the 17th week of the residential phase.
End Results	Strategies to Achieve Results
B: ChalleNGe Program graduates are employed or enrolled in further education at the completion of the residential phase. Target #1: 90% of students will be placed at graduation from the residential phase. Measure #1: Percent of students placed at graduation from the residential phase.	B1: Provide placement assistance to graduates. Target #1: 80% of students will be placed at completion of the post residential phase. Measure #1: Percent of students placed at completion of the post residential phase.
End Results	Strategies to Achieve Results
C: Expand educational and career opportunities for Alaska's youth through the Alaska Military Youth Academy. Target #1: Increase the number of youth served statewide by 20% annually. Measure #1: Percent increase per year in the number of	C1: Increase applications from the youth of Interior Alaska. Target #1: 25% annual increase of Interior Alaska applicants. Measure #1: Percent of annual increase of applicants from Interior Alaska.

youth served.	
End Results	Strategies to Achieve Results
D: STARBASE Program increases student performance in the areas of Science and Technology.	D1: Increase student opportunity by attending STARBASE.
Target #1: Increase the class average scores from pre- to post- assessments by 33% by the end of 2008. Measure #1: Percent increase in scores from pre- to post-assessments.	Target #1: 10% annual increase of students attending STARBASE. Measure #1: Annual increase of students attending STARBASE.

Major Activities to Advance Strategies

- Establish a weekly program orientation at the Fairbanks Outreach Center for interested families and applicants.
- Develop an all inclusive orientation CD and brochure.
- Develop an online electronic application process.
- Develop new training program in the field of Emergency Trauma Technician/Emergency Medical Technician.
- Explore an apprentice program for the post-residential phase.
- A post-residential action plan will be used to track cadet placement progress.
- Have Cadets attend Career and Job Fairs.

- Provide training to staff through the National ChalleNGe Institute.
- Collaborate with Alaska job service and other placement agencies.
- Provide more hands on training in science and math problem solving
- Analyze scores from pre- and post assessments used to determine increases of student performance in the areas of Science and Technology
- Review current curriculum and make necessary changes to improve upon the student education
- Develop Interagency Cooperative Agreements with outside federal, state and private agencies that will benefit the hands on training process
- Partner with other agencies to make use of facilities, available transportation and military services in order to improve support to the program

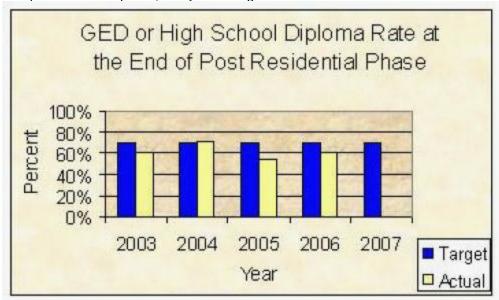
FY2008 Resources Allocated to Achieve Results			
FY2008 Component Budget: \$10,625,500	Personnel: Full time	98	
	Part time	1	
	Total	99	

Performance Measure Detail

A: Result - ChalleNGe Program graduates receive a GED or high school diploma.

Target #1:70% of eligible students will receive their GED or high school diploma by completion of the post residential phase, one year after graduation.

Measure #1: Percentage of eligible students who receive their GED or high school diploma by completion of the post residential phase, one year after graduation.



Analysis of results and challenges: The Academy's Academic Section has incorporated the GOLD program into the Language Arts curriculum and it is expected, based on past results, that this innovative method of instruction will increase the number of eligible students who earn their GED. Language Arts GOLD is a comprehensive, research-based course designed to give students a mastery of the essential skills and promote high achievement. Eligible is defined as students who meet the State of Alaska requirements for testing. Actual data is based on a federal program year of April 1- March 31.

A1: Strategy - Develop innovative techniques to maximize cadet academic performance.

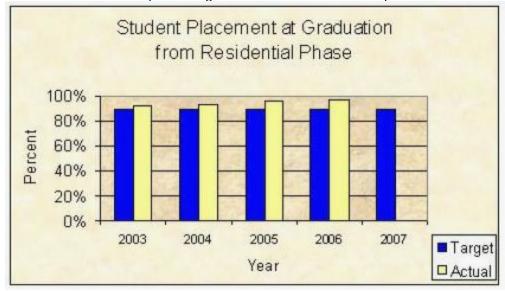
Target #1:Maintain small class sizes to allow for teacher/student interaction.

Measure #1: Teacher/student ratio per class at the 17th week of the residential phase.

Analysis of results and challenges: Maintaining small class sizes will allow for greater teacher/student interaction and maximize cadet success rates. When we reach a count of 150 cadets, a 6th teacher will be required, which we expect to occur sometime in FY2007.

B: Result - ChalleNGe Program graduates are employed or enrolled in further education at the completion of the residential phase.

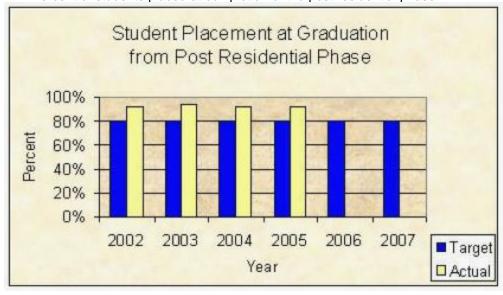
Target #1:90% of students will be placed at graduation from the residential phase. **Measure #1:** Percent of students placed at graduation from the residential phase.



Analysis of results and challenges: The Academy has achieved excellent placement results. The academy will provide earlier and broader placement opportunities to students enrolled in the 22 week residential phase. This effort will, in turn, allow more time to focus on education and/or job-seeking students enrolled in the one year post residential phase of the Challenge Program. Actual data is based on a federal program year of April 1-March 31.

B1: Strategy - Provide placement assistance to graduates.

Target #1:80% of students will be placed at completion of the post residential phase. **Measure #1:** Percent of students placed at completion of the post residential phase.

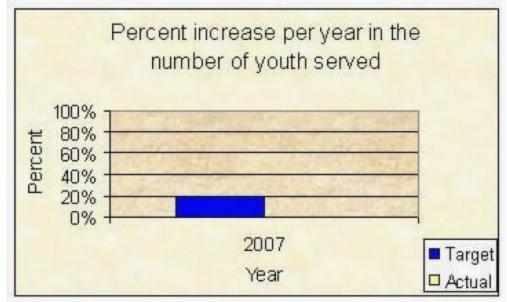


Analysis of results and challenges: Placement rates, measured 1 year after graduation from the residential phase, are the measure of success for the Youth Challenge program. The transformation of high school

dropouts into contributing citizens of Alaska is the heart of our division's mission. Placement is defined as a student performing at least 30 hours per week of productive employment, education, training or military service.

C: Result - Expand educational and career opportunities for Alaska's youth through the Alaska Military Youth Academy.

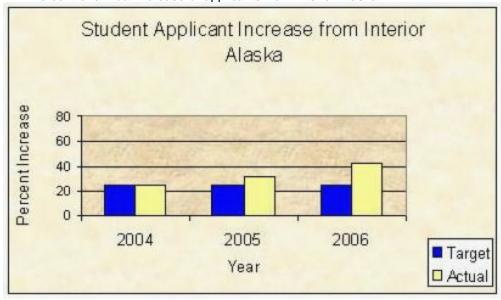
Target #1:Increase the number of youth served statewide by 20% annually. **Measure #1:** Percent increase per year in the number of youth served.



Analysis of results and challenges: This is a new measurement for the division in FY07. We currently estimate that we are meeting this result based on the applicant pool for the last available class in ChalleNGe in 2006. The number of applicants asking to participate in the program was well over the estimate. Additionally, our television and radio commercials targeted at the 16-18 year old age groups challenge youth. For example, our TV commercial offers youth the chance to finish high school and learn life coping skills. Further, the commercial challenges youth to a life changing experience and the challenge to achieve more in life. With the addition of the Kenai STARBASE program, we are also able to serve more youth of the state by providing exciting, hands on experience in the areas of science and technology.

C1: Strategy - Increase applications from the youth of Interior Alaska.

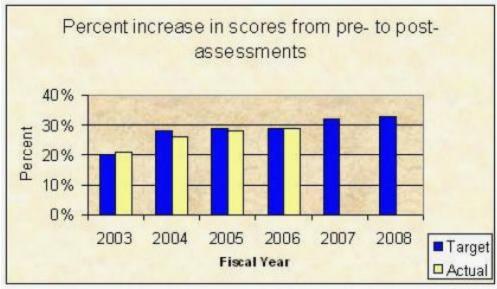
Target #1:25% annual increase of Interior Alaska applicants. **Measure #1:** Percent of annual increase of applicants from Interior Alaska.



Analysis of results and challenges: The Academy opened an Admissions Office in Fairbanks in March 2004. The baseline measurement for 2003 was 36 student applicants. There were 45 student applicants from Interior Alaska enrolled for 2004 and 59 student applicants for 2005. In 2006, there were a total of 73 applicants from interior Alaska.

D: Result - STARBASE Program increases student performance in the areas of Science and Technology.

Target #1:Increase the class average scores from pre- to post- assessments by 33% by the end of 2008. **Measure #1:** Percent increase in scores from pre- to post- assessments.

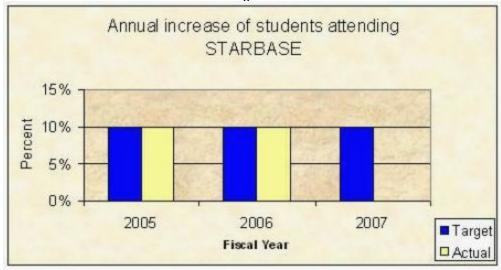


Analysis of results and challenges: The STARBASE program is targeted at 4th – 6th graders. At the beginning of the program, assessments are given to students. After completing the program, the same assessment is given to the students to determine if the program was successful at increasing their performance

and knowledge in the science and technology arena. To date, we are meeting our target percent of achievement and are on track to the 33% target increase in 2008.

D1: Strategy - Increase student opportunity by attending STARBASE.

Target #1:10% annual increase of students attending STARBASE. **Measure #1:** Annual increase of students attending STARBASE.



Analysis of results and challenges: With the addition of the Kenai STARBASE program, we anticipate that our attendance will significantly increase in FY2007.

Component: Veterans' Services

Contribution to Department's Mission

Develop and sustain a comprehensive statewide Veterans' Advocacy program and administration of State Veteran grant programs.

Core Services

- Veteran Service Office Grant Administration
- Veteran Memorial Grant Administration
- Veteran Benefits Advocate
- Veteran Health Care Advocate
- State Veteran Home Support
- Alaska State Approving Agency for Veterans' Educational Courses or Programs

End Results	Strategies to Achieve Results
A: Veterans are supported in pursuit of benefits earned.	A1: Communicate and provide awareness of veterans programs.
Target #1: Benefits, in dollars, recovered for veterans (does not include education). Measure #1: Dollars recovered (does not include education).	Target #1: Increase number of known advocacy programs and contacts available. Measure #1: Number of new advocacy programs and contacts added.
	<u>Target #2:</u> Increase veterans knowledge of programs offered. <u>Measure #2:</u> Number of veterans served.
End Results	Strategies to Achieve Results
B: Veterans have access to quality education. Target #1: Veterans are utilizing benefits for education under the GI Bill in the State of Alaska. Measure #1: Average monthly number of veterans registered in approved educational facilities. Target #2: Veteran benefits are increasing for education under the GI Bill. Measure #2: Dollars provided to veterans for GI Bill benefits.	B1: Enhance the quality of education available to veterans. Target #1: Increase onsite inspections of facilities for GI Bill eligibility. Measure #1: Number of onsite inspections per year. Target #2: Increase training/technical assistance to facilities in the approving and renewal process. Measure #2: Number of training/technical assistance contacts made for the application and renewal process per year. Target #3: Review active facilities each year for compliance. Measure #3: Number of facilities reviewed each year for compliance. Target #4: Increase program approval actions that lead to the award of a credential such as a certificate, diploma or degree. Measure #4: Number of program approval actions that

lead to a recognized credential.

Major Activities to Advance Strategies

- Visit Senior Centers
- Coordinate Veterans Memorial Endowment Fund Grant applications with Veterans Advisory Council
- Coordinate Governor's Veterans Advocacy Award applications with Commissioner and Governor's Office
- Coordinate Veterans Homes
- Conduct Veterans Home briefings and meetings
- Administer Veterans Memorial Endowment Fund grants
- Administer Veteran Service Officer grants
- Approve educational institutions for Veterans
- Participation in Operation Stand Down
 - Particpate in Veteran organization conventions

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Performance Measure Detail

A: Result - Veterans are supported in pursuit of benefits earned.

Target #1:Benefits, in dollars, recovered for veterans (does not include education). **Measure #1:** Dollars recovered (does not include education).

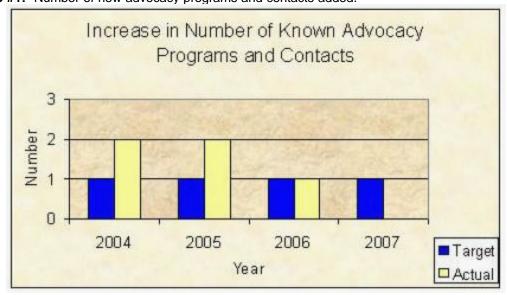


Analysis of results and challenges: The Alaska Veterans Services Office is committed to helping veterans become more aware of the benefits available. In 2006, the office assisted veterans in dollar recovery of \$22,381,384.

By identifying advocacy programs, contacts and increasing veterans' knowledge of programs offered, the agency has been able to greatly assist veterans in the pursuit of benefits earned.

A1: Strategy - Communicate and provide awareness of veterans programs.

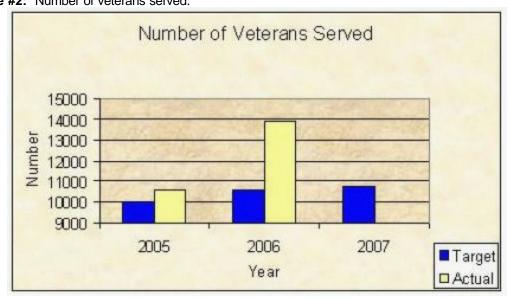
Target #1: Increase number of known advocacy programs and contacts available. **Measure #1:** Number of new advocacy programs and contacts added.



Analysis of results and challenges: The Alaska Veterans Service Office is committed to helping veterans become more aware of the benefits available. In FY04 and FY05, the office has exceeded the targets established for adding new advocacy programs and contact information.

Target #2:Increase veterans knowledge of programs offered.

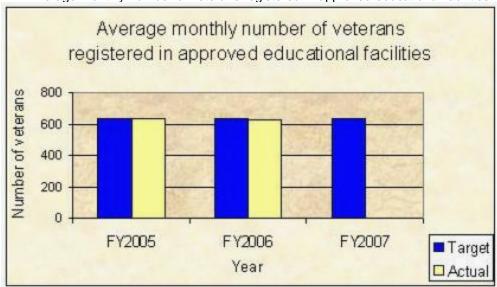
Measure #2: Number of veterans served.



Analysis of results and challenges: The Alaska Veterans Services Office is committed to helping veterans become more aware of the benefits available. In 2005, over 10,600 veterans were assisted by the office in the areas of out-patient applications, appeals, power of attorney documents, claims filed, and cases reviewed.

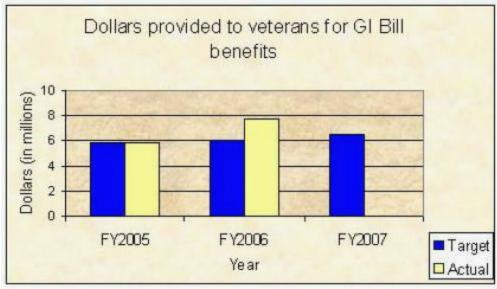
B: Result - Veterans have access to quality education.

Target #1: Veterans are utilizing benefits for education under the GI Bill in the State of Alaska. **Measure #1:** Average monthly number of veterans registered in approved educational facilities.



Analysis of results and challenges: This is a new measurement for the division. In FY2006, an average of over 600 veterans reported being registered in approved educational facilities on a monthly basis. Veterans are utilizing their benefits to better themselves, gain education, training and experience.

Target #2: Veteran benefits are increasing for education under the GI Bill. **Measure #2:** Dollars provided to veterans for GI Bill benefits.



Analysis of results and challenges: In FY2006, the State Veterans' Educational Approving Office was brought into the Department of Military and Veterans Affairs. We have conducted onsite inspections and visits to approved facilities, new facilities, provided technical assistance and compliance surveys at the request of the Veterans Administration. Additionally, we have reviewed facilities for compliance, additional programs, and approved programs that lead to recognized credentials.

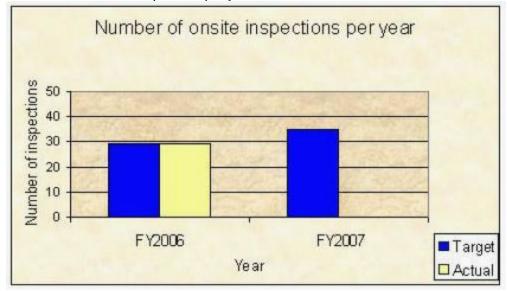
These activities all lead to Veterans receiving education benefits under the GI Bill. In FY2006, Veterans were

provided just under \$8 million dollars in benefits.

B1: Strategy - Enhance the quality of education available to veterans.

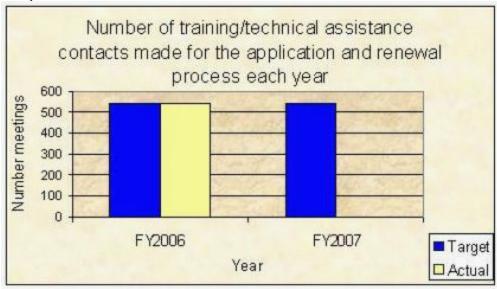
Target #1:Increase onsite inspections of facilities for GI Bill eligibility.

Measure #1: Number of onsite inspections per year.



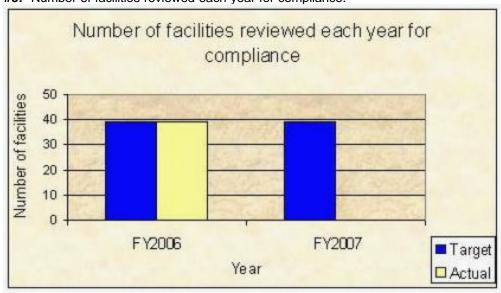
Analysis of results and challenges: Onsite inspections/visits include previously approved facilities; new facilities requesting approval; technical assistance visits; compliance survey visits at the request of the Veterans Administration.

Target #2:Increase training/technical assistance to facilities in the approving and renewal process.Measure #2: Number of training/technical assistance contacts made for the application and renewal process per year.



Analysis of results and challenges: Technical assistance includes any interation designed to assist an individual, school, or training site personnel with any portion of the approval function.

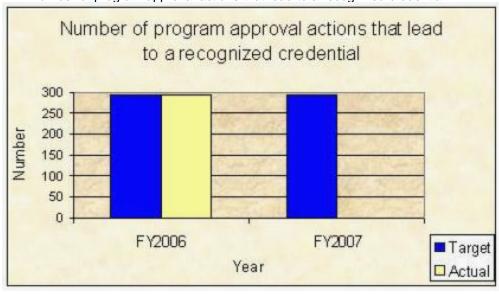
Target #3:Review active facilities each year for compliance. **Measure #3:** Number of facilities reviewed each year for compliance.



Analysis of results and challenges: Includes actions taken to assess program and policy information contained in facilities; publications; contents of a supplement or an addendum to facilities publications; revision to a policy or a practice; or any actions that substantiate the continuation of an existing approval.

Target #4:Increase program approval actions that lead to the award of a credential such as a certificate, diploma or degree.

Measure #4: Number of program approval actions that lead to a recognized credential.



Analysis of results and challenges: Program approval actions include initial and revised approval of a defined or structured series of educational or occupational activities leading to the award of a recognized credential such as a Certificate, Diploma or Degree.

Component: Alaska Statewide Emergency Communications

Contribution to Department's Mission

The Alaska Statewide Emergency Communications (ASEC) Office will promote, facilitate and implement advanced information management applications to enhance the state's vigilance with regard to integrated emergency communications, management and disaster preparedness and recovery.

Core Services

- Maintain the State of Alaska Interoperability Plan
- Facilitate local and regional interoperability
- Prototype interoperable rural communications systems
- Enhance statewide Emergency 911 issues
- Enhance Alert and Warning systems
- Demonstrate the direct applications of remote imaging as an element of Information Management

End Results	Strategies to Achieve Results
A: General Aviation related accidents and search and rescue events in Alaska are decreased.	A1: Apply newly developed technologies to decrease aviation related accident and search and rescue events.
Target #1: Decrease aviation accidents and search and rescue events by five percent annually. Measure #1: Percentage of aircraft related accidents decreased annually.	Target #1: 100% of tests establish accurate transmit and receive capabilities. Measure #1: Percent of tests with positive transmit and receive results.
End Results	Strategies to Achieve Results
B: Improve reliability, redundancy and statewide interoperability of statewide emergency communications system. Target #1: Increase the number of Alaska communities that have emergency Satellite Telephone Communications Systems available annually. Measure #1: Percent of Alaska communities that have emergency Satellite Telephone Communications Systems available.	B1: Prioritize and deploy satellite phone systems to the most vulnerable communities. Target #1: 100% of high tsunami vulnerable communities equipped with base unit and portable emergency satellite phone system in FY07. Measure #1: Percent of high tsunami vulnerable communications equipped with base unit and portable emergency satellite phone systems. B2: Deploy Satellite Phone Systems statewide. Target #1: 10% increase in the number of Emergency Satellite Phone Systems deployed to statewide communities with a population of 25 people or more. Measure #1: Percentage increase of Emergency Satellite Phone Systems deployed to communities of 25 or more

Major Activities to Advance Strategies

Alaska Land Mobile Radio statewide coordination

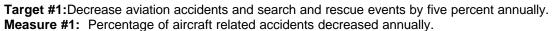
Major Activities to Advance Strategies

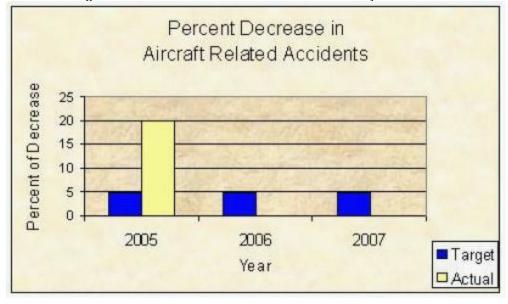
- Maintain Statewide Interoperability Plan
- Facilitate local and regional interoperability
- Enhance Emergency 911
- Enhance Alert and Warning systems
- 3-D Digital Mapping Remote Imaging

FY2008 Resources Allocated to Achieve Results		
FY2008 Component Budget: \$849,700	Personnel: Full time	3
	Part time	0
	Total	3

Performance Measure Detail

A: Result - General Aviation related accidents and search and rescue events in Alaska are decreased.



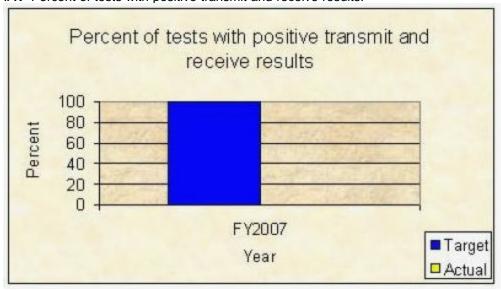


Analysis of results and challenges: Aircraft accidents have decreased by 20% in FY2005; however this statistic will be followed through the next elements of the FFY06 National Aeronautics & Space Administration (NASA) Grant. More intense review of Federal Aviation Administration (FAA) and National Traffic Safety Administration (NTSA) aviation statistics for general aviation aircraft must be accomplished to determine trend analysis and if these trends can be directly associated to pilots who have received training or have been exposed to the research of this project.

Data is not yet available for 2006.

A1: Strategy - Apply newly developed technologies to decrease aviation related accident and search and rescue events.

Target #1:100% of tests establish accurate transmit and receive capabilities. **Measure #1:** Percent of tests with positive transmit and receive results.

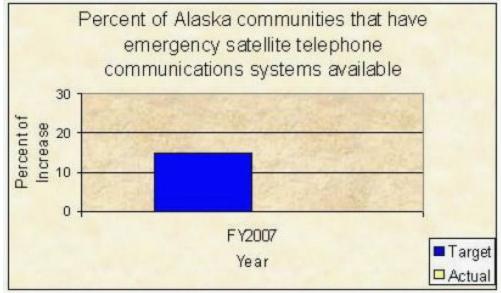


Analysis of results and challenges: The analysis of this strategy is being developed.

B: Result - Improve reliability, redundancy and statewide interoperability of statewide emergency communications system.

Target #1:Increase the number of Alaska communities that have emergency Satellite Telephone Communications Systems available annually.

Measure #1: Percent of Alaska communities that have emergency Satellite Telephone Communications Systems available.



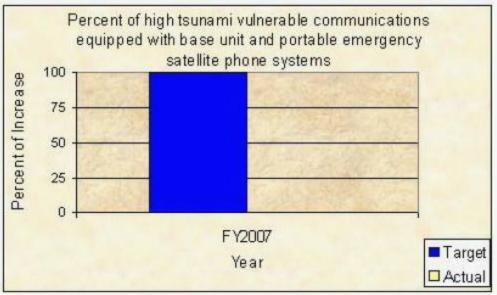
Analysis of results and challenges: This is a new measurement for the division based on new equipment and technologies.

By equipping Alaska communities with emergency satellite telephone communications systems, they will be better prepared for disasters and emergency situations such as natural disasters, and tsunami alerts. The availability of satellite communications systems will help to ensure the safety and security of Alaskans.

B1: Strategy - Prioritize and deploy satellite phone systems to the most vulnerable communities.

Target #1:100% of high tsunami vulnerable communities equipped with base unit and portable emergency satellite phone system in FY07.

Measure #1: Percent of high tsunami vulnerable communications equipped with base unit and portable emergency satellite phone systems.

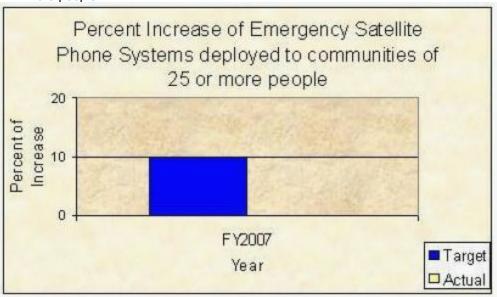


Analysis of results and challenges: Analysis for this strategy is currently being developed.

B2: Strategy - Deploy Satellite Phone Systems statewide.

Target #1:10% increase in the number of Emergency Satellite Phone Systems deployed to statewide communities with a population of 25 people or more.

Measure #1: Percentage increase of Emergency Satellite Phone Systems deployed to communities of 25 or more people.



Analysis of results and challenges: This is a new strategy and analysis will continue to be developed.